

COLUMBUS RECREATION AND PARKS MASTER PLAN

summary findings and draft recommendations



AGENDA

1. Public Process

- Public Input Summary
- Public Meetings
- Public Survey
- Community Interest and Opinion Survey

2. Draft Recommendations

- Parks and Park Facilities
- Recreation Centers
- Programming
- Communications

3. Next Steps



PUBLIC PROCESS



PUBLIC INVOLVEMENT

- Steering Committee
- Advisory Committee
- Park Commission
- Stakeholder Interviews and Roundtable Discussions
- Survey (online and statistically valid)
- Public Open Houses / Workshops
- Web Site



PUBLIC INVOLVEMENT

60+ Park Visits

5 Public Meetings

120+ Attendees

1,197 Survey Responses

1,811 Responses to the Community Interest and Opinion Survey

20+ Stakeholder Interviews

Staff Interviews

On-site Visits and Evaluations of Community and Recreation Centers

SUMMARY OF FINDINGS – public meetings



In Town:

Franklinton AC
 Italian Village AC
 Victorian Village AC
 North East Area AC
 Brewery District AC
 German Village AC
 Near East AC
 Livingston AC
 Columbus Southside AC
 University AC
 5th by Northwest AC
 Harrison West CA
 Columbus Southside CA
 Downtown Residents' Association

Southeast:

Southeast Community Coalition
 Far South Columbus AC
 Far East AC
 North Eastmoor CA
 Eastmoor CA
 Peacekeepers CA
 Eastmoor CA
 James Road Neighborhood CA
 Renewed Hope CA
 Berwick CA
 Berwyn West CA
 Berwyn East CA
 Leawood and Walnut Ridge CA
 Thunderbird Acres CA
 Rathburn Woods CA
 Pinecrest East Neighborhood CA
 Willis Park CA
 Shady Lane Park CA

Central:

North Linden AC
 South Linden AC
 Milo-Grogan AC
 North Central AC
 Clintonville AC
 Northeast AC
 Colonial Hills CA
 Kenwood Area Resident CA
 Riverside Heights CA
 Shady Hill Estates CA
 East Columbus CA

North:

Far North Columbus Communities Coalition
 Far Northwest Coalition
 Northwest CA
 Northland Community Council
 Scioto Woods CA
 The Glen CA
 Scioto Trace CA
 River Landing CA
 Saddlebrook CA
 Monohan Homeowners CA
 Ballymeade CA
 Shannon Hts/Kilbannon/Kildaire CA

Southwest:

Greater Hilltop AC
 Westland AC
 Southwest AC
 West Point CA
 Greater Feder Road CA
 Chesapeake Farms Homes CA
 Far West Coalition CA

SUMMARY OF FINDINGS – public meetings

improve
technology -
takes a long
time to get
pool memberships
(computers are slow)

6. What would encourage you to participate in Recreation and Parks programs and leagues?

Better organized,
Better advertised

6. What would encourage you to participate in Recreation and Parks programs and leagues?

1. Better information abt activities
2. walkable paths to facilities

3. What improvements to parks and facilities would encourage you to use them more often?

More staff, better maintenance
Leash law, invasive
plant removal - more
Natural areas.

SUMMARY OF FINDINGS – public meetings

renovate Tuttle
pool

Big Run Park
could be
more activated

SE Columbus -
Add & develop
neighborhood parks -
(S of Chatterton, County-
view, Shannon Rd
areas)
Rec. Center for the
area is desperately
needed

SUMMARY OF FINDINGS – public meetings

4. What improvements (access, facilities, infrastructure, etc.) would encourage you to use them more often?

1. More neighborhood feeders to the bike trail system.
2. Access to the cycle bridge over the Olentangy (s. of Anttrim) from the Grace and Shopping Ctr.
3. A safe bikeway connecting Whittier Peninsula to the near East Side.

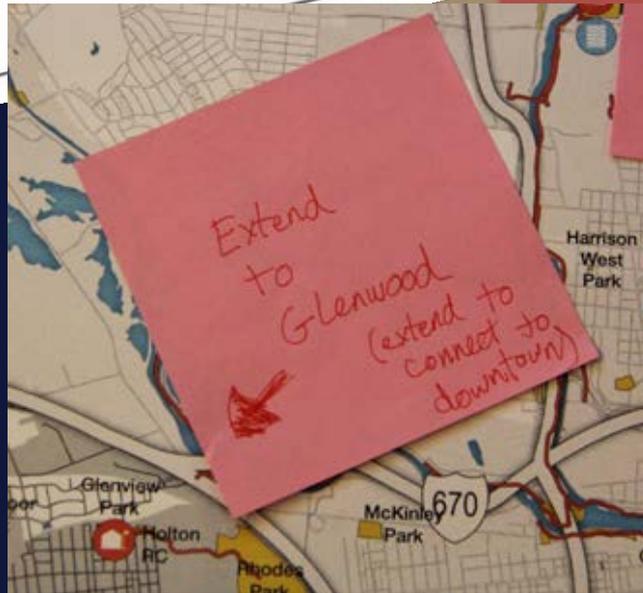
Bike Connector
From Anderson along
Levinston to Alum.

Importance of
Connectivity
w/ Camp Chase
Trail
(connect major parks)

4. What improvements (access, facilities, infrastructure, etc.) would encourage you to use them more often?

With the removal of dams in the Olentangy, I would like to see an increased recreational use of the Olentangy waterway. ~~There's~~ There's an increasing popularity of kayaking/canoeing. Perhaps a kayak and canoe livery with rental. And increased access points to the river.

Extend
to
Glenwood
(extend to
connect to
downtown)



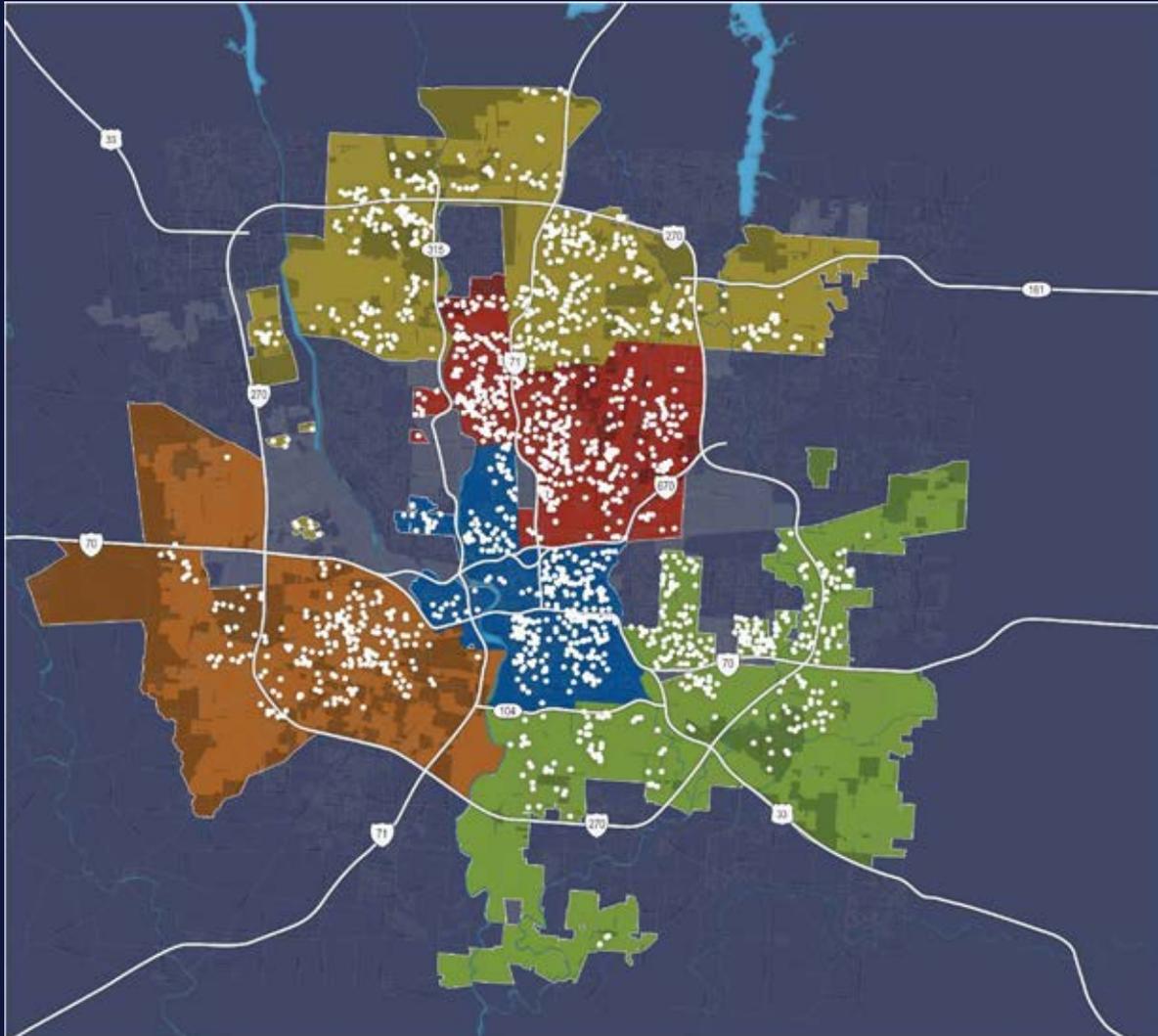
SUMMARY OF FINDINGS – stakeholders

Summary Findings

- Need to engage in more strategic planning to incorporate input from partners of the park system
- Better connect parks, engage in more effective **community outreach**, identify and eliminate duplication of services
- Need to **improve existing parks and facilities**
- Enhance security in the parks and facilities to gain trust of users and ensure a safe experience
- Find new sources of stable funding to encourage financial sustainability
- Need to improve **marketing strategy and create a stronger social media presence**
- Need to develop and train future leaders in the organization
- Need to offer a proper balance of **well-connected, highly accessible parks and trails** with a variety of recreation services that is inclusive of all types of users
- Department needs to play a more prominent role in environmental stewardship
- **Expand the trail system** to provide better connectivity and accessibility

SUMMARY OF FINDINGS – community interest survey

SURVEY RESPONDENTS



- Legend:**
- In-Town Planning Area
 - Central Planning Area
 - North Planning Area
 - Southeast Planning Area
 - Southwest Planning Area
 - Individual Survey Respondent
 - City of Columbus Boundary
 - Hydrology
 - Major Roads

SUMMARY OF FINDINGS – community interest survey

Annual Visitation: Ahead of the National Average

84% of Columbus residents have visited a City of Columbus park in the past 12 months, compared to **80% nationwide**.

Park Quality: Meeting the National Average

87% of Columbus residents rate City of Columbus parks as Good or Excellent, compared to **88% nationwide**.

Recreation Program Quality: Meeting the National Average

92% of Columbus residents rate recreation program as Good or Excellent, compared to **90% nationwide**.

Recreation Program Participation: Below the National Average

24% of Columbus residents participated in a recreation program in the past year, compared to **35% nationwide**.

Methods of Communication: Below the National Average

46% of respondents cite a lack of knowledge about what is being offered as the top reason why they do not take part in programs.

SUMMARY OF FINDINGS – community interest survey

Top 3 FACILITIES that respondent households currently **have a need** for
(as a percent of total responses)

77% **Walking and biking trails**

75% **Small neighborhood parks**

72% **Large community parks**

SUMMARY OF FINDINGS – community interest survey

Top 3 FACILITIES that respondent households currently **have a need** for
(as a percent of total responses)

77% **Walking and biking trails**

75% **Small neighborhood parks**

72% **Large community parks**

Top 3 PROGRAMS that respondent households currently **have a need** for
(as a percent of total responses)

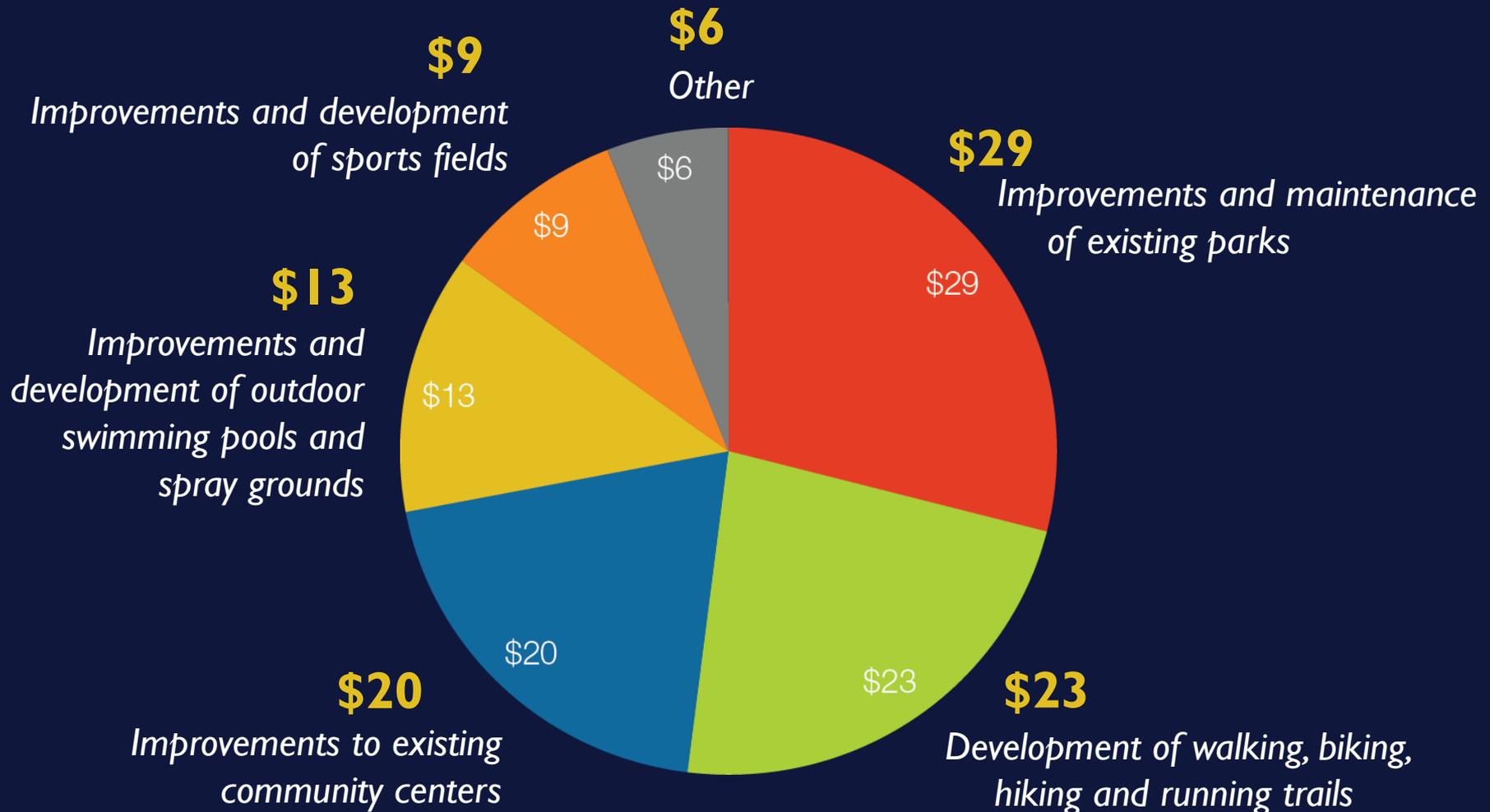
51% **Adult fitness and wellness programs**

50% **Community special events and festivals**

42% **Nature programs and outdoor education**

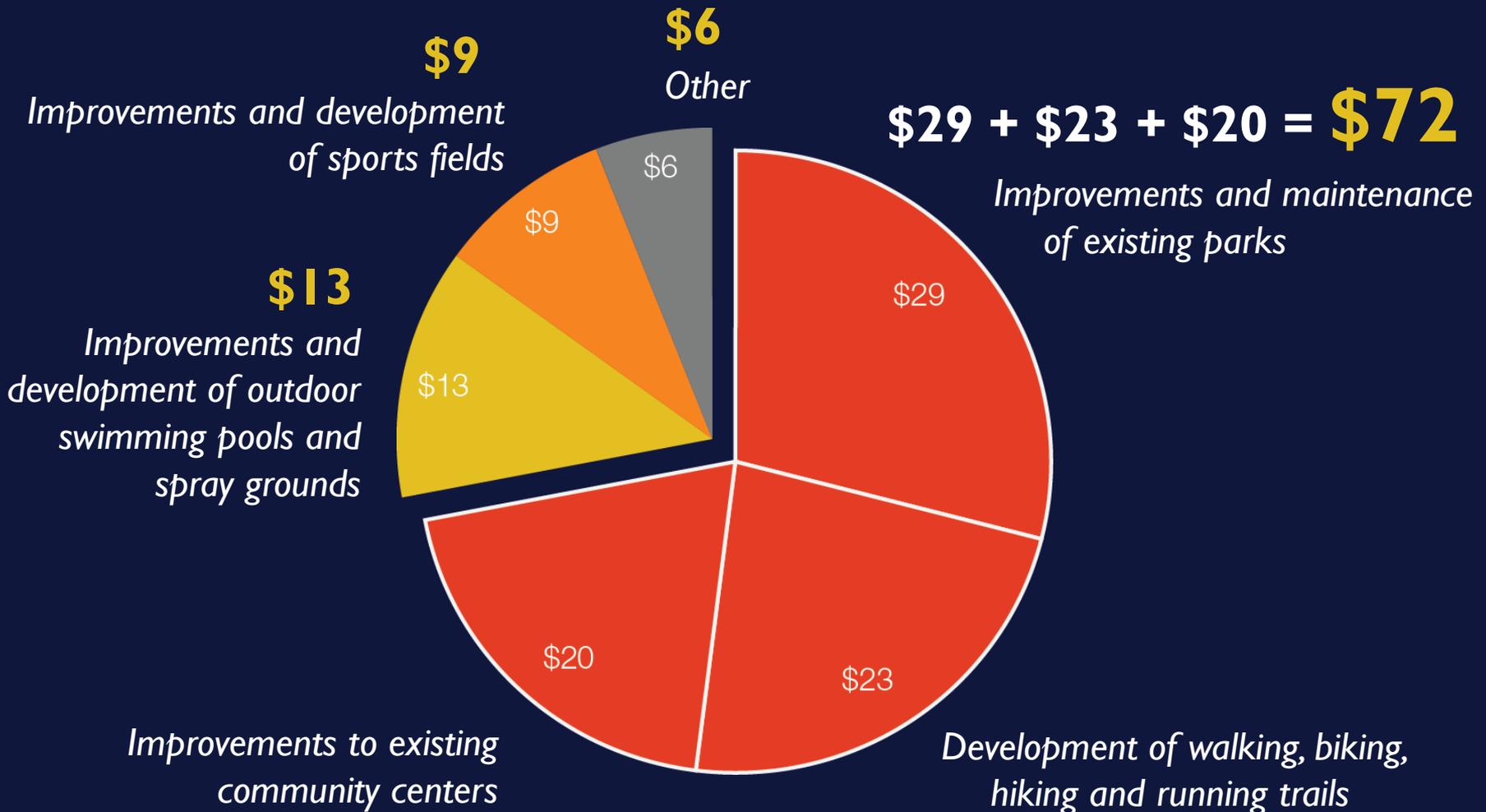
SUMMARY OF FINDINGS – community interest survey

How respondent households would allocate **\$100** if it was available for the City of Columbus parks, trails, sports, and recreation facilities



SUMMARY OF FINDINGS – community interest survey

How respondent households would allocate **\$100** if it was available for the City of Columbus parks, trails, sports, and recreation facilities



DRAFT RECOMMENDATIONS



DRAFT RECOMMENDATIONS

Draft Recommendations Address:

- Parks and Park Facilities
- Recreation Centers
- Programming
- Marketing and Outreach



DRAFT RECOMMENDATIONS - Overall

Department Mission Statement:

“To enrich the lives of our citizens”

Overall Draft Recommendations

- Parks should be **accessible** to all Columbus residents
- Maintain **consistent standards**
- Provide a **broad spectrum** of programs, facilities and services
- Construct **revenue-producing** facilities
- **Develop partnerships** to broaden service opportunities



DRAFT RECOMMENDATIONS – Parks System-Wide

PARKS BY TYPES



Legend:

- Regional Park
- Community Park
- Parkland Reserve
- Conservation/Natural Area
- Neighborhood Park
- Neighborhood Open Space
- Special Use Park or Facility
- Golf Course
- Operations/Non Park Area
- City of Columbus Boundary
- Hydrology
- Major Roads

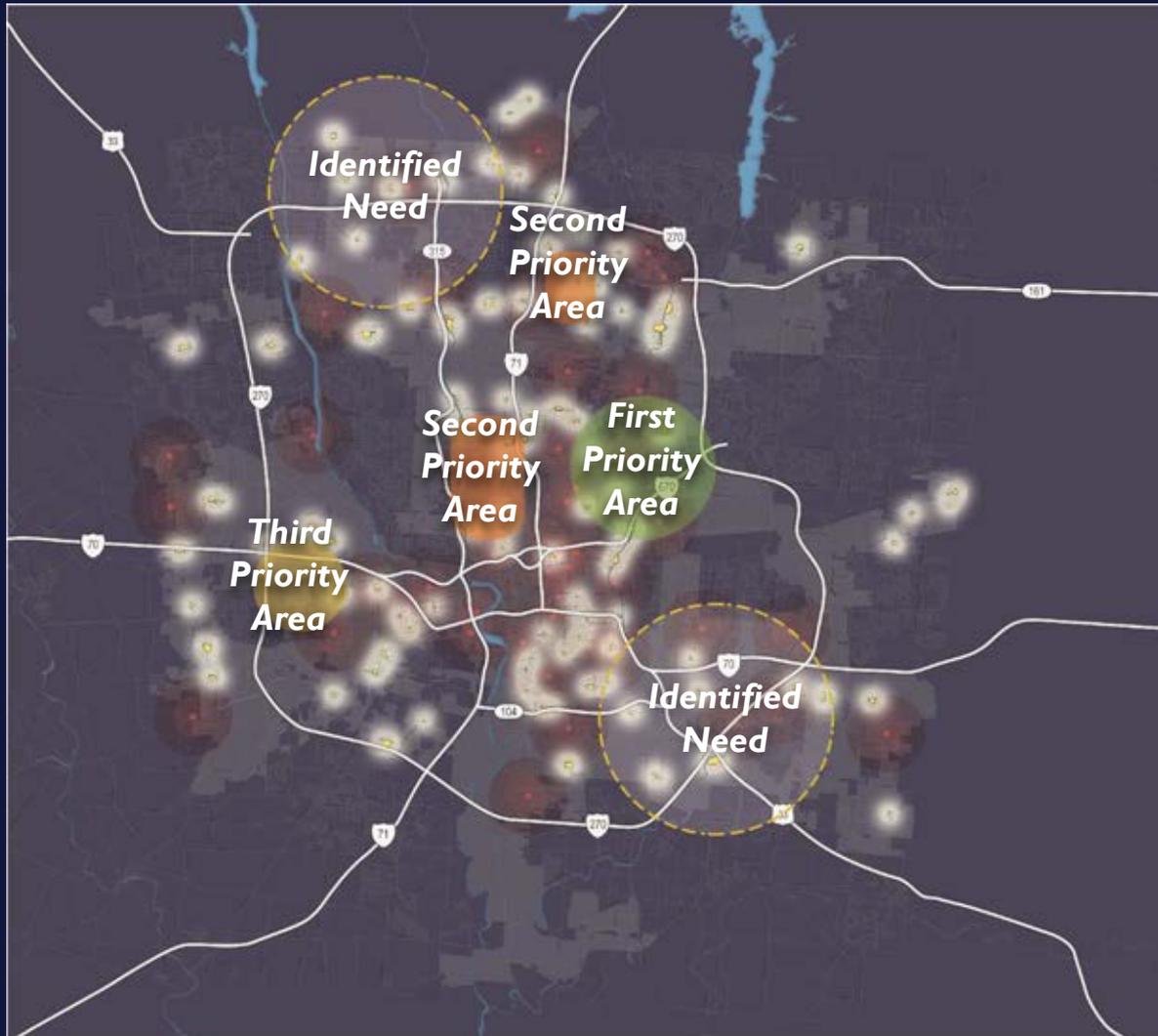
DRAFT RECOMMENDATIONS – Parks System-Wide

Draft Recommendations

- Make acquiring land **for neighborhood parks** a high priority
- Locate neighborhood parks within one-half mile of all neighborhoods
- Establish a stewardship plan for each park and determine which parks should have a “friends of” organization
- Continue to **work with Area Commissions, Civic Associations and citizen groups** to get feedback and gain input on park improvements and needs.
- Continue to work with neighborhood groups to improve and maintain parks, but institute a memorandum of understanding with such groups to ensure a continual commitment.
- Acquire enough land to **meet recommended standards** for all classifications of parkland
- Reevaluate existing properties and facilities to determine if each meets the needs of the CRPD
- **Remove access and circulation barriers** to city parks
- Continue developing **multi-use trails** throughout the city
- **Coordinate** with the Columbus Planning Division, and the Transportation and Public Service departments, to enhance pedestrian and bicycle connections
- Make facilities within a park accessible to pedestrians
- Use the city’s Web site to let the public view project designs and provide input
- Develop a checklist for **minimum park and facility standards**

DRAFT RECOMMENDATIONS – Neighborhood Parks

75% of Columbus residents currently have a need for Small Neighborhood Parks



- Legend:**
- Neighborhood Park
 - Neighborhood Park ¼ to ½ mile service radius
 - Community Park with 1 to 2 mile service radius
 - City of Columbus Boundary
 - Hydrology
 - Major Roads

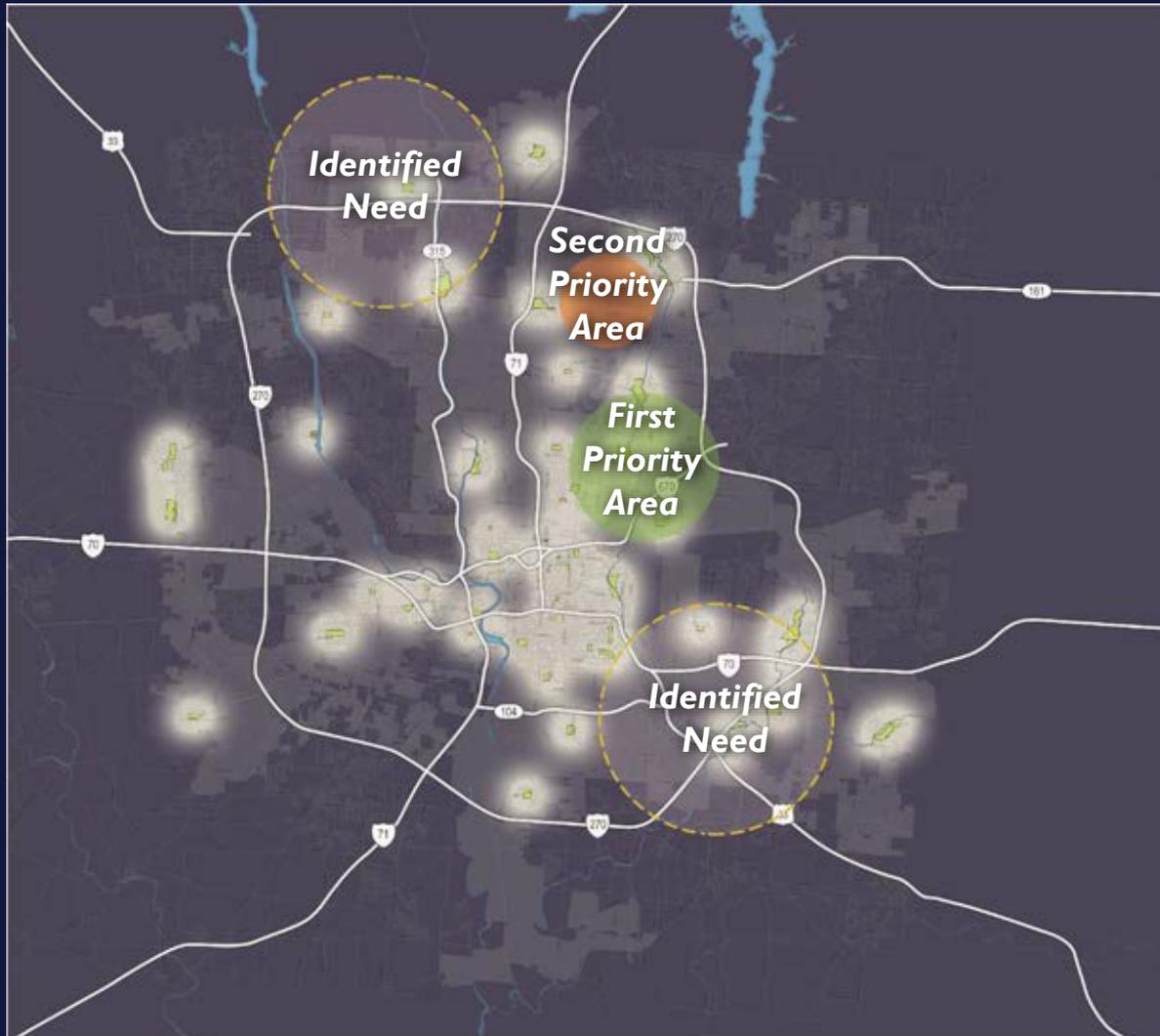
DRAFT RECOMMENDATIONS – Neighborhood Parks

2 acres per 1,000 residents is a standard that should be met (currently .95), in addition to the following recommendations:

- Require a consistent maintenance standard that is equal to or greater than the surrounding neighborhood
- Assess the **amount of land** needed for the next ten years, and determine **where it is most in need**
- Identify existing land holdings (for example Natural Areas) that could be converted into Neighborhood Parks in areas of need. Also consider working together with other City departments to identify other programs and initiatives (such as Blueprint Columbus) where Neighborhood Parks could be included.
- **Update 5 neighborhood parks per year**
- Focus on park improvements that address community Health and Wellness
- Preserve a dedicated percentage of **park area in a natural state to increase wildlife habitat** and reduce maintenance costs
- Plan for a length of user experience of less than one hour
- Update design standards to provide **at least 5 experiences**
- **Increase visibility of parks** and park activity centers from the street edge

DRAFT RECOMMENDATIONS – Community Parks

72% of Columbus residents currently have a need for Large Community Parks



Legend:

- Community Park
- Community Park 1 to 2 mile service radius
- City of Columbus Boundary
- Hydrology
- Major Roads

DRAFT RECOMMENDATIONS – Community Parks

4 acres per 1,000 residents is a standard that should be met (currently 1.72), in addition to the following recommendations:

- Perform an overall assessment of productivity of space and amenities
- **Upgrade competitive elements** of all parks (fields, courts, pools, etc.) to maximize unrealized revenue streams
- Expand revenue-producing amenities (such as reservable shelters)
- Provide needed infrastructure (such as lighting, restrooms, trail systems)
- **Update 1 community park per year**
- Adopt “Park Once” strategy to allow for park amenities to be access from a central point
- Provide and plan for a **3 hour user experience**
- Focus on health and wellness, community connectivity, special events and community pride
- Special event spaces and host a **minimum of 3 events** per year
- Wi-Fi in all community parks
- 15 experiences in each park
- **Promote year round use**
- Plan for programming that allows for Community Parks and their respective Community Centers to function as one space

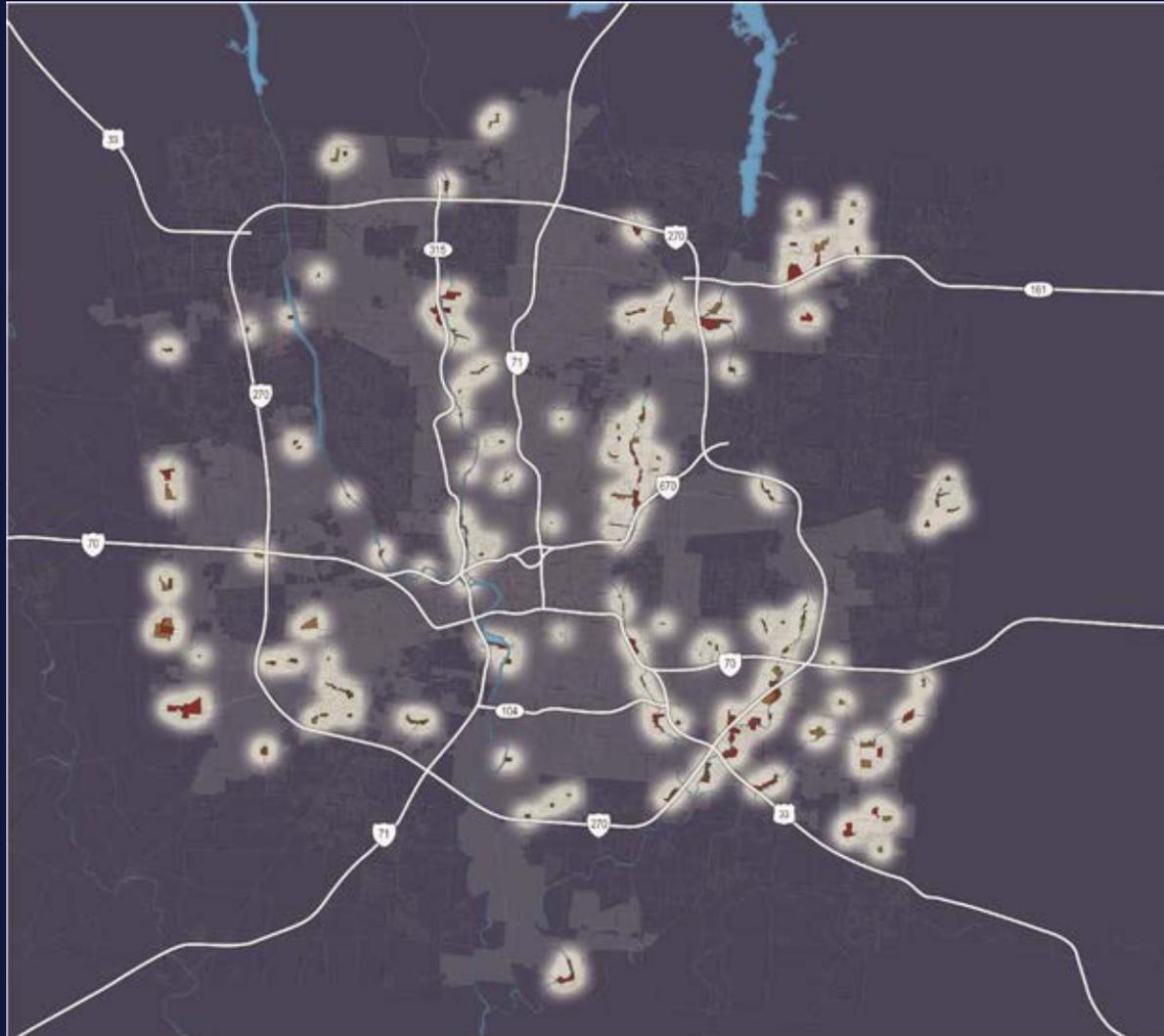
DRAFT RECOMMENDATIONS – Regional Parks

5 acres per 1,000 residents is a standard that should be met (currently 4.03), in addition to the following recommendations:

- **Update sports-related parks** to keep them in line with the revenue they bring in (more like the investment in all-weather fields)
- Enhance and **expand retail operation/concession**
- Provide **nature center / outdoor education**
- Provide **trails/open space**
- Provide and plan for an **all-day experience**
- Explore **additional amenities** (big shelters, ponds for fishing, adventure park, etc)



DRAFT RECOMMENDATIONS – Natural Areas



Legend:

-  Parkland Reserve
-  Conservation/Natural Area
-  Neighborhood Open Space
-  Natural Area 1/4 to 1/2 mile radius (for illustrative purposes)
-  City of Columbus Boundary
-  Hydrology
-  Major Roads

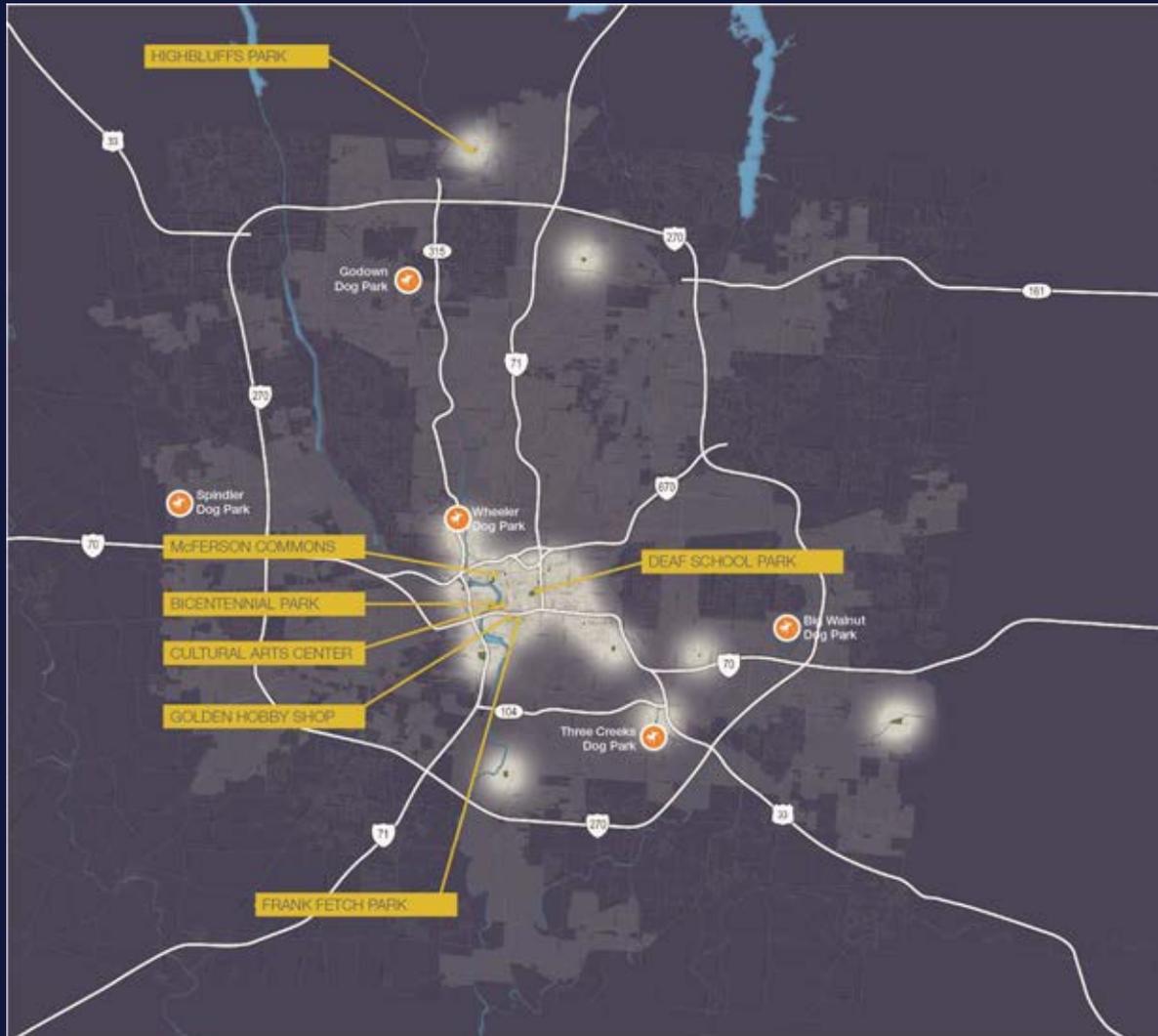
DRAFT RECOMMENDATIONS – Natural Areas

3.5 acres per 1,000 residents is a standard that should be met (currently 2.99), in addition to the following recommendations:

- Perform **assessment of existing land inventory** to identify value and preservation quality to ensure that park development follows standards
- Continue to **prioritize preservation** of property that provides stream buffers, contributes to stormwater management and habitat protection
- Consider potential of partial development to **provide increased access and usability**
- Provide **educational programs** associated with conservation area
- Continue to hold and **acquire open space and preserves**
- **Develop a strategy** for taking over “unusable” land from developers
- Continue **high maintenance standards**



DRAFT RECOMMENDATIONS – Special Use Parks



- Legend:**
- Special Use Park or Facility
 - Dog Park
 - City of Columbus Boundary
 - Hydrology
 - Major Roads

DRAFT RECOMMENDATIONS – Special Use Parks

Draft Recommendations

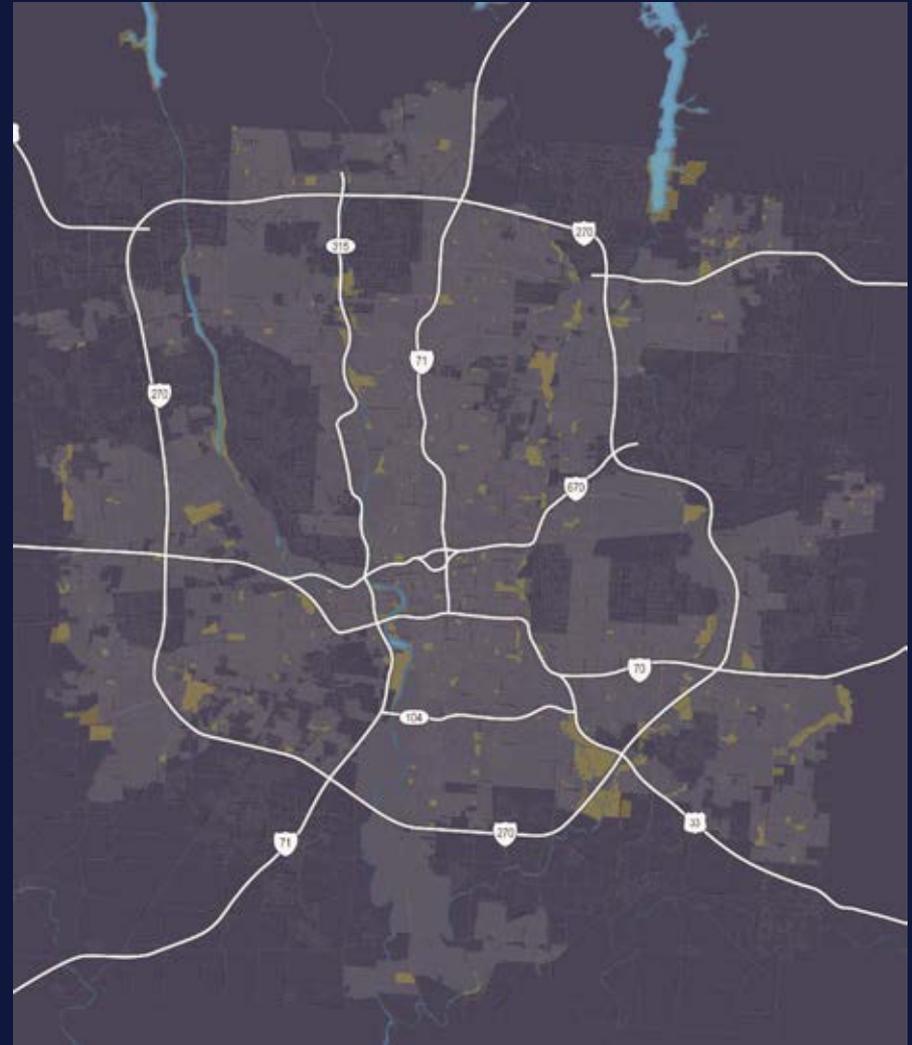
- Continue high maintenance standards by **partnering with “friends of” organization** and corporate sponsors and supporting and enhancing revenue generating uses
- **Convert existing parks** or portions of parks to Special Use



DRAFT RECOMMENDATIONS – Acquisition

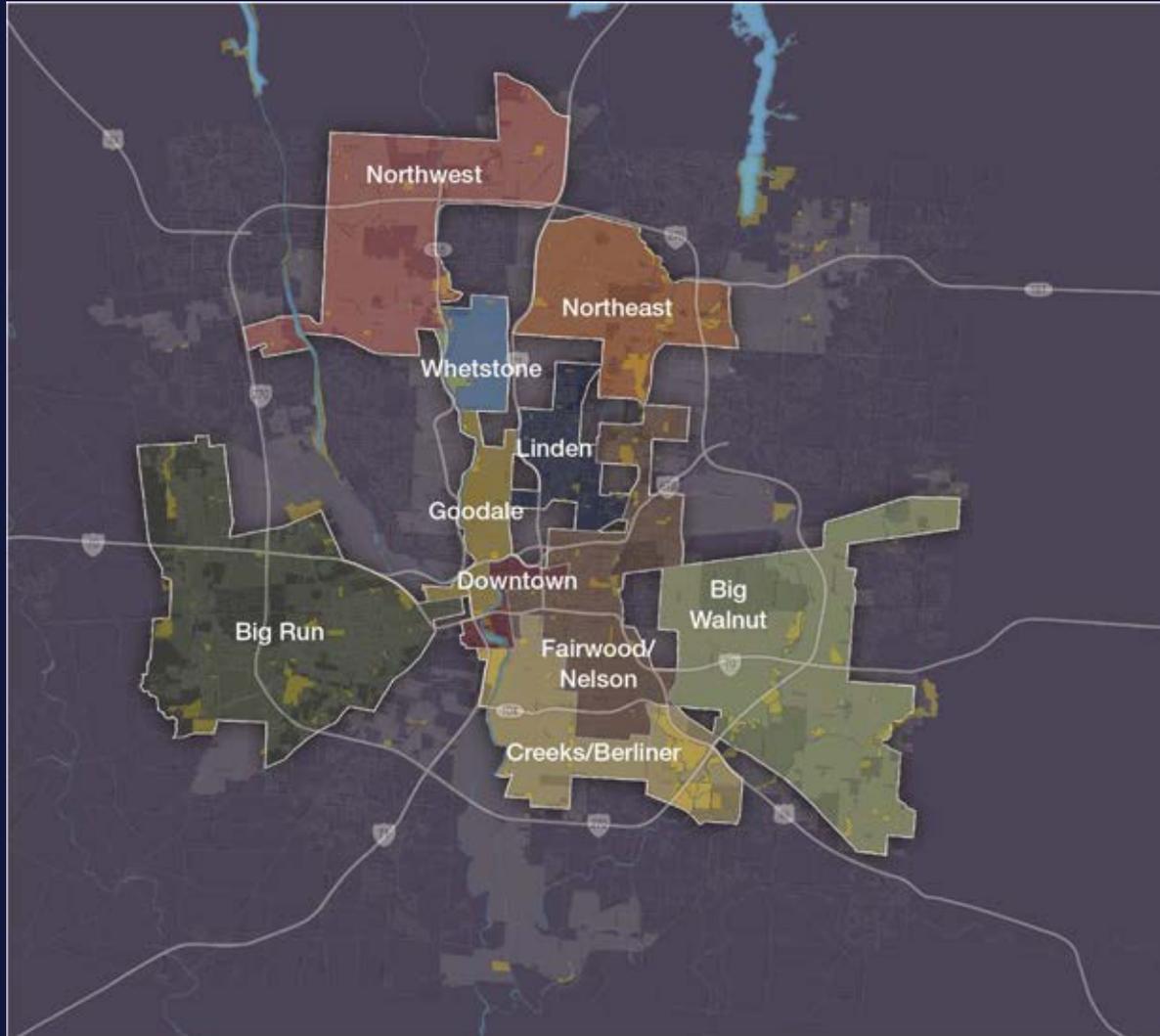
Draft Recommendations

- Consider a **regional approach to spending parkland dedication** funds to better enable future parks development
- Be **proactive in acquiring land, but identify maintenance costs** at time of acquisition
- Establish objective criteria for evaluating parcels being considered for acquisition
- Acquire land that would **link parks, community centers, local cultural facilities, and schools**
- Give sites with **natural resources a high priority** for passive recreation
- Use various techniques for acquiring land



DRAFT RECOMMENDATIONS – Maintenance

EXISTING MAINTENANCE ZONES



DRAFT RECOMMENDATIONS – Maintenance

Draft Recommendations

- The Park System's **existing maintenance standards are below best practices** for neighborhood and community parks, based on frequency of care for mowing and cleaning of restrooms, parking areas, sports fields and playgrounds.
- **Higher standards are desired by the community** and should be considered for the future management of the system. The Department does not have CPTED standards in place, either for park design or maintenance. These should be considered for safety-related issues in neighborhood parks.
- The Department does an **excellent job maintaining the Downtown Parks** in the city based on their Level One standards.
- Though the department has created maintenance zones for each park in the city, one **higher level of maintenance care should be considered**. This will support higher property values in the community, reduce crime, vandalism and graffiti in parks and provide a higher level of civic pride.

DRAFT RECOMMENDATIONS – Multi-Use Trails

77% of Columbus residents currently have a need for Multi-Use Trails



Legend:

-  Columbus Trails/Greenways
-  Regional Trails/Greenways
-  City of Columbus Boundary
-  Hydrology
-  Major Roads

DRAFT RECOMMENDATIONS – Multi-Use Trails

PROPOSED/UNDER CONSTRUCTION COLUMBUS & REGIONAL TRAILS



- Legend:**
- Columbus Trails/Greenways
 - Regional Trails/Greenways
 - - - Proposed/Under Construction Trails
 - City of Columbus Boundary
 - Hydrology
 - Major Roads

DRAFT RECOMMENDATIONS – Multi-Use Trails

LONG-TERM COLUMBUS & REGIONAL TRAILS



Legend:

- Columbus Trails/Greenways
- Regional Trails/Greenways
- Proposed/Under Construction Trails
- Long-term Columbus/Regional Trails
- City of Columbus Boundary
- Hydrology
- Major Roads

DRAFT RECOMMENDATIONS – Multi-Use Trails

LONG-TERM COLUMBUS & REGIONAL TRAILS



Legend:

- Columbus Trails/Greenways
- Regional Trails/Greenways
- Proposed/Under Construction Trails
- Long-term Columbus/Regional Trails
- First Priority Areas
- Second Priority Areas
- Third Priority Areas
- Areas with Identified Need
- City of Columbus Boundary
- Hydrology
- Major Roads

DRAFT RECOMMENDATIONS – Multi-Use Trails

EXISTING & LONG-TERM

COLUMBUS & REGIONAL TRAILS/ON-STREET FACILITIES



Legend:

- Columbus Trails/Greenways
- Regional Trails/Greenways
- - - Proposed/Under Construction Trails
- - - Long-term Columbus/Regional Trails
- Columbus On-Street – Existing
- Columbus On-Street – Proposed
- Regional On-Street – Existing
- Regional On-Street – Proposed
- First Priority Areas
- Second Priority Areas
- Third Priority Areas
- Areas with Identified Need
- City of Columbus Boundary
- Hydrology
- Major Roads

DRAFT RECOMMENDATIONS – Multi-Use Trails

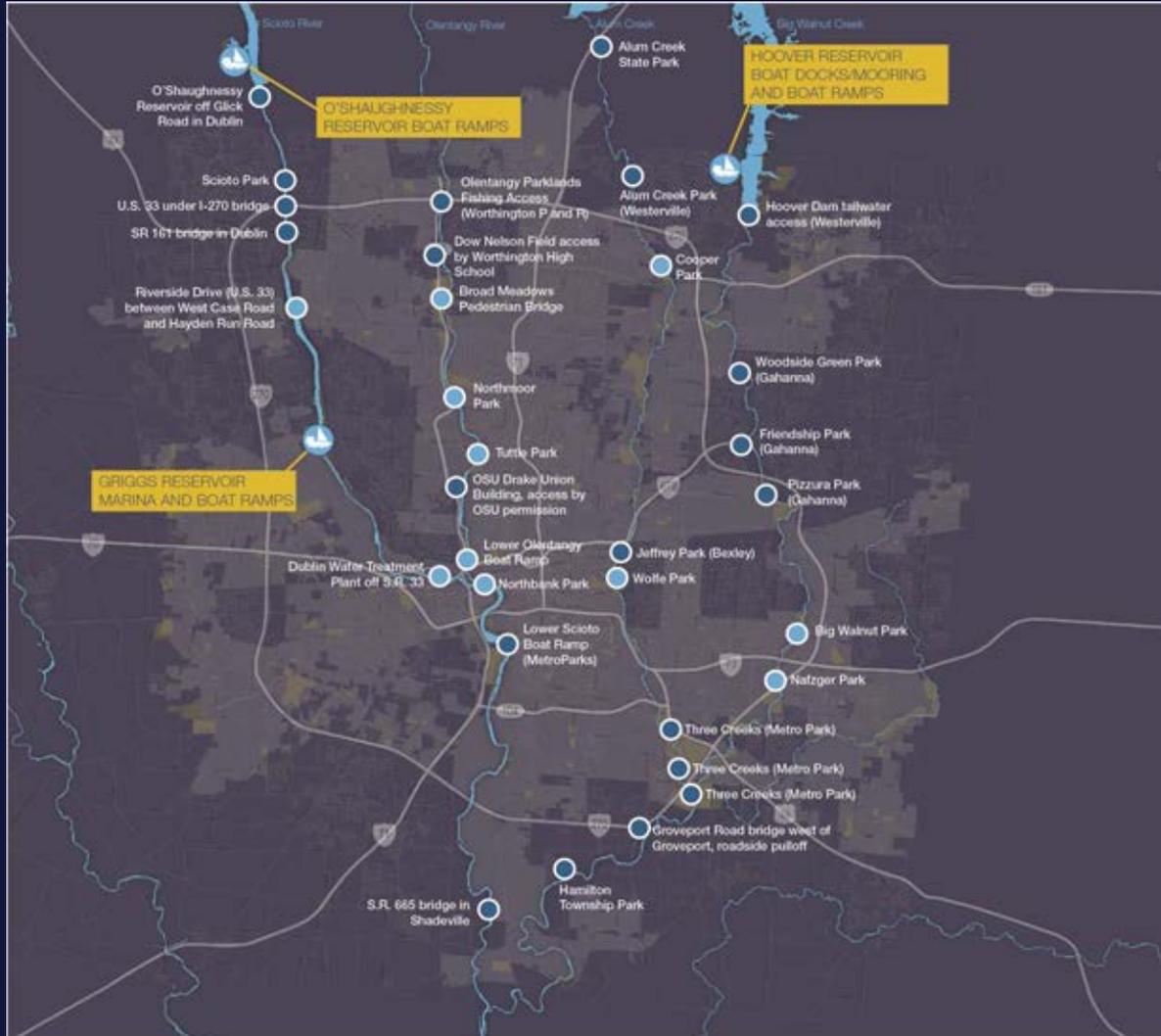
Draft Recommendations

- **Improve access** to existing trails from surrounding neighborhoods, business districts and parks
- Continue to improve **east-west connectivity** city-wide
- Work with city departments to continue to provide **on-street bike facilities** that lead to park facilities
- With City support, continue to partner with COGO bike share and identify other potential bike rental vendors
- With City support, provide bike parking, bike maintenance facilities, and shelters at high traffic locations
- With City support, Explore a bike hub (lockers, showers, bike shop) at a downtown or other high traffic location along trail system
- Improve **wayfinding and signage** system-wide



DRAFT RECOMMENDATIONS – Blueways

EXISTING RIVER AND RESERVOIR ACCESS (MULTIPLE JURISDICTIONS)



Legend:

- Columbus Recreation & Parks Boat Ramps/Marinas
- Columbus River Access
- Regional River Access
- City of Columbus Boundary
- Hydrology
- Major Roads

DRAFT RECOMMENDATIONS – Blueways

EXISTING RIVER AND RESERVOIR ACCESS (MULTIPLE JURISDICTIONS) – GAPS IN SYSTEM



Legend:

-  Columbus Recreation & Parks Boat Ramps/Marinas
-  Columbus River Access
-  Regional River Access
-  City of Columbus Boundary
-  Hydrology
-  Major Roads

DRAFT RECOMMENDATIONS – Blueways

Draft Recommendations

- Provide **access for different types of watercraft**, depending on locations
- Legitimize access, improve ease of use and promote blueways
- Improve **on river and off river signage** and maps
- **Provide information** on conditions, access and maps **online**
- **Promote Safety** through educational programming and signage
- Develop **educational programming** related to river health, sustainability and the river ecosystem
- Provide **access for fishing and other wildlife viewing**



DRAFT RECOMMENDATIONS – Aquatics

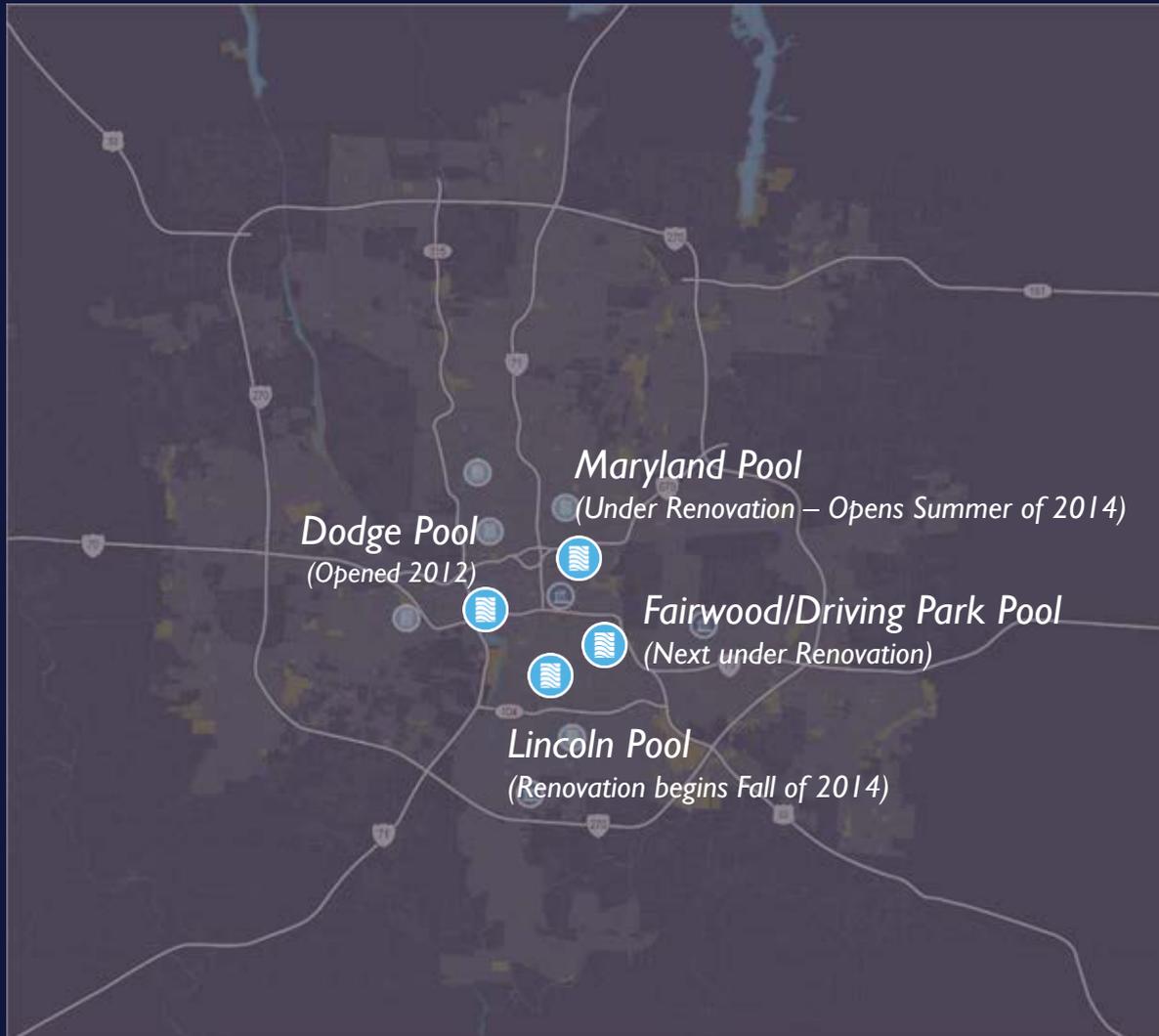
EXISTING AQUATIC FACILITIES



- Legend:**
-  Pool
 -  Sprayground
 -  City of Columbus Boundary
 -  Hydrology
 -  Major Roads

DRAFT RECOMMENDATIONS – Aquatics

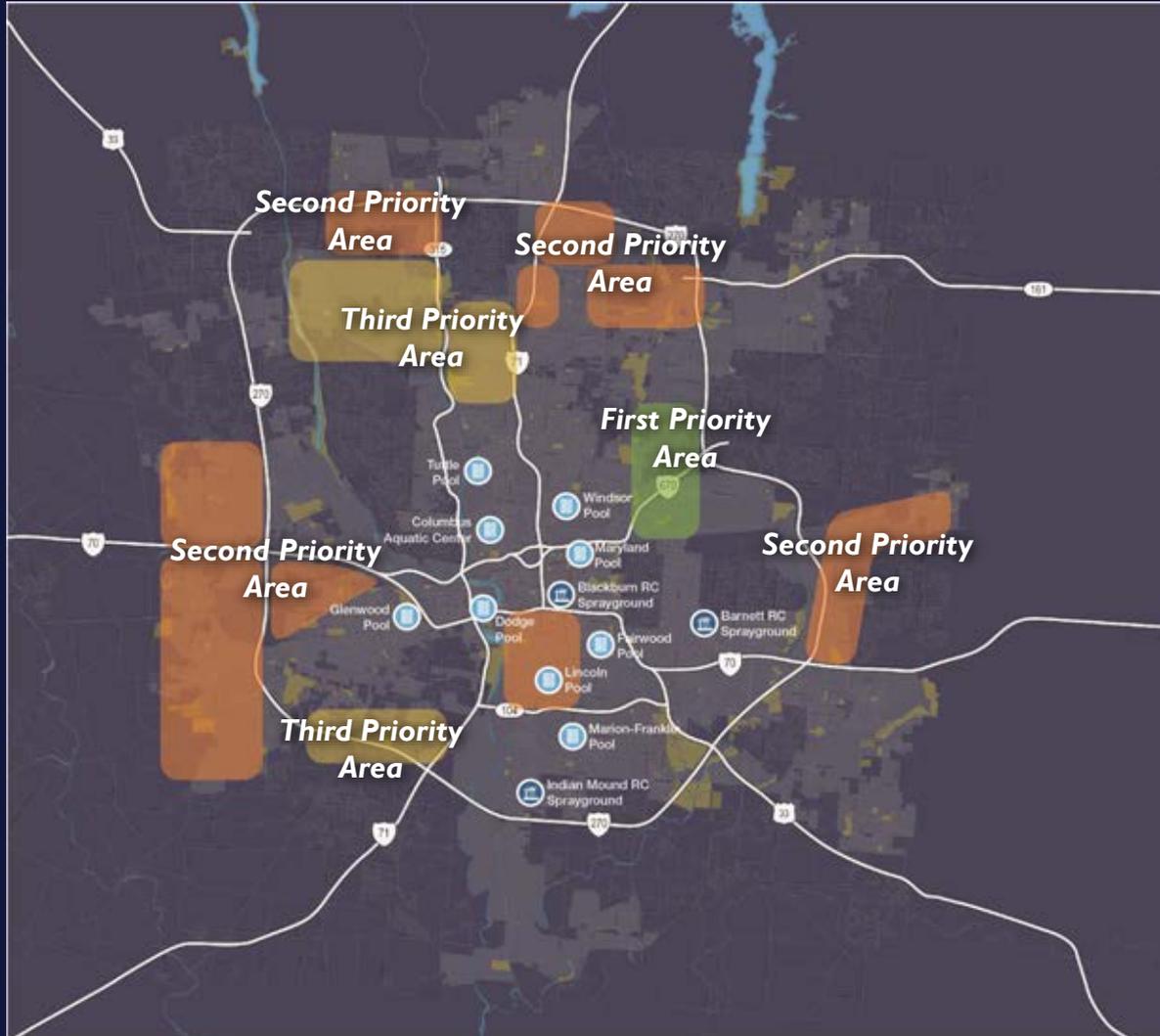
EXISTING AQUATIC FACILITIES – RECENT/UPCOMING RENOVATIONS



- Legend:**
-  Pool
 -  Sprayground
 -  City of Columbus Boundary
 -  Hydrology
 -  Major Roads

DRAFT RECOMMENDATIONS – Aquatics

EXISTING AQUATIC FACILITIES



- Legend:**
- Pool
 - Sprayground
 - First Priority Areas
 - Second Priority Areas
 - Third Priority Areas
 - City of Columbus Boundary
 - Hydrology
 - Major Roads

DRAFT RECOMMENDATIONS – Aquatics

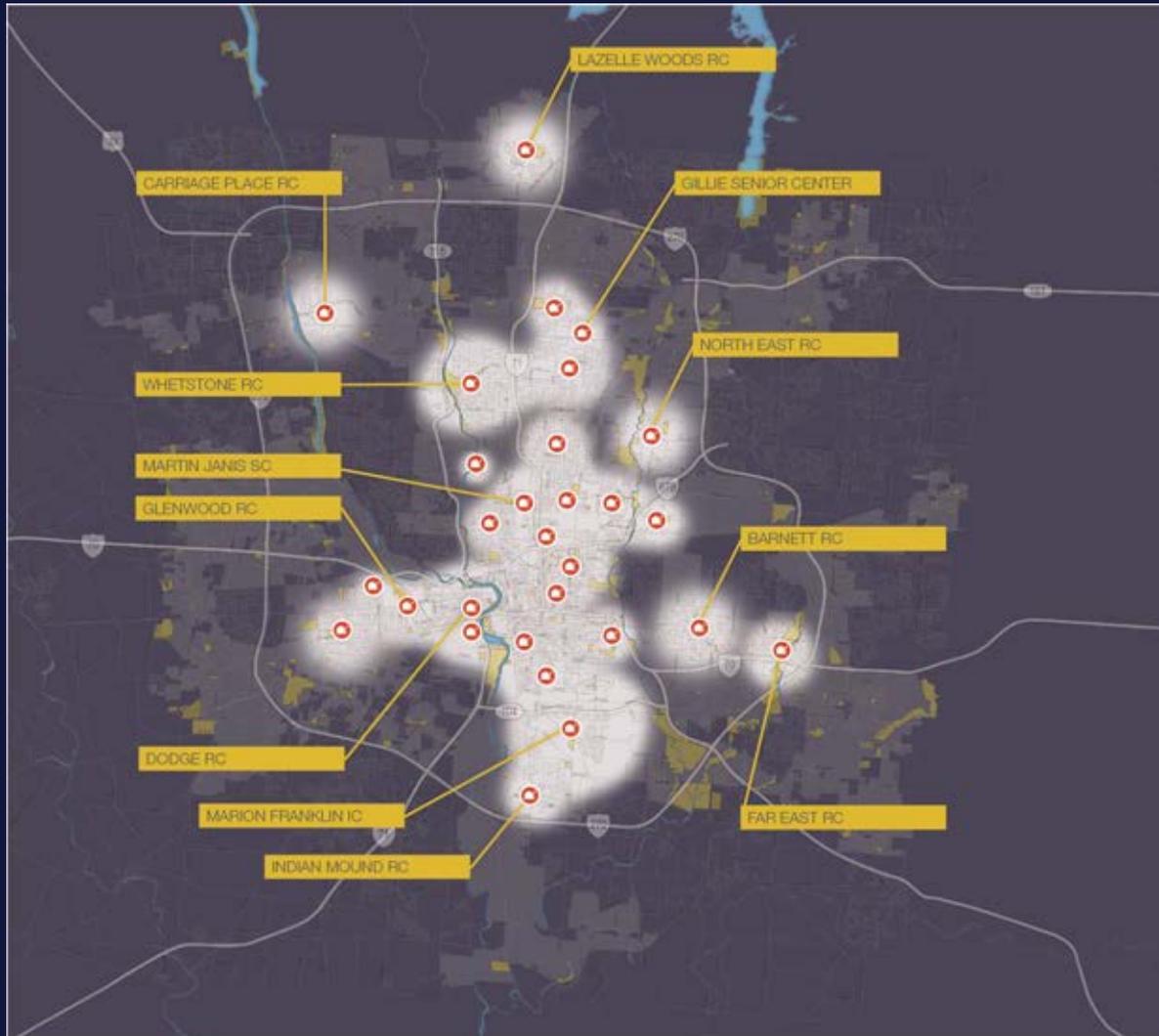
Draft Recommendations

- Continue to **improve and maintain** existing aquatic facilities
- **Implement the long range plan** to expand the system in **the southeast and northeast** with the construction of **family aquatic centers**
- Install **spraygrounds** in areas where there are gaps in service in the **northeast and northwest** parts of the city



DRAFT RECOMMENDATIONS – Recreation Centers

EXISTING RECREATION CENTERS



Legend:

-  Recreation Center, Senior Center & Community Centers
-  City of Columbus Boundary
-  Hydrology
-  Major Roads

DRAFT RECOMMENDATIONS – Recreation Centers

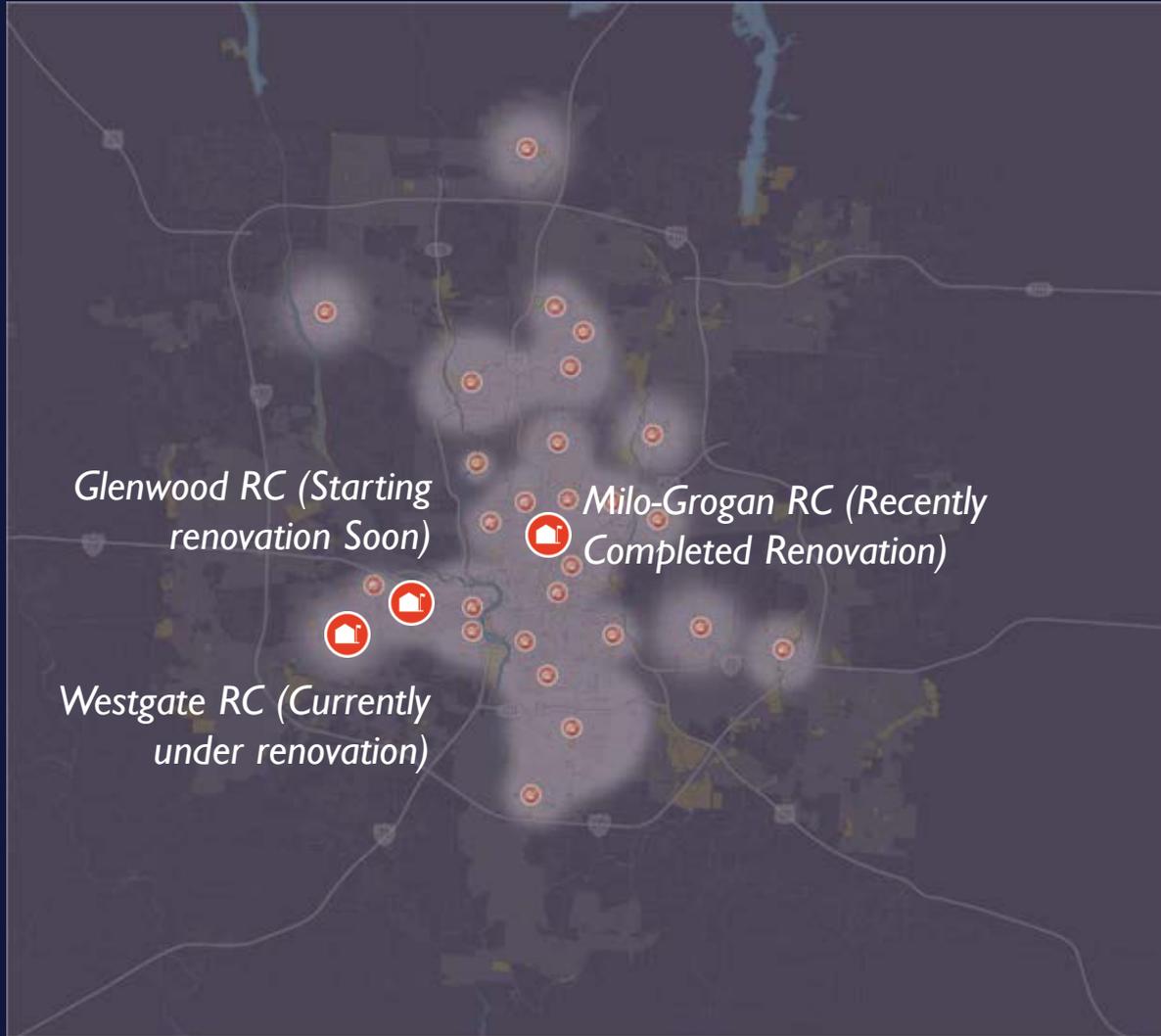
Overall

- Strategically prioritize center improvements; **continue to update 1 per year**
- Develop a **cost benefit program for improvements** made to recreation centers for the future
- Develop and implement facility hygiene and cleanliness standards
- Enhance supply chain and inventory control processes
- Consider security improvements to deter crime
- Require consistency in staff clothing and appearance
- Develop pricing guidelines and standards
- Create additional **opportunities for earned income**, particularly at larger centers
- Develop mini business plans for centers generating significant revenues to identify income/expense targets, track actuals, and outline marketing strategies



DRAFT RECOMMENDATIONS – Recreation Centers

EXISTING RECREATION CENTERS



Legend:

-  Recreation Center, Senior Center & Community Centers
-  City of Columbus Boundary
-  Hydrology
-  Major Roads

DRAFT RECOMMENDATIONS – Small Centers

Small Centers

- Enhance security features to minimize crime
- Continually **track** neighborhood **demographics and trends**
- Allow autonomy to adjust hours and staffing at center level
- Develop **regional approach for better coordination and communication** between centers
- Improve **consistency and quality** of center offerings
- Review/improve supply chain and inventory control procedures



DRAFT RECOMMENDATIONS – Medium Centers

Recommendations

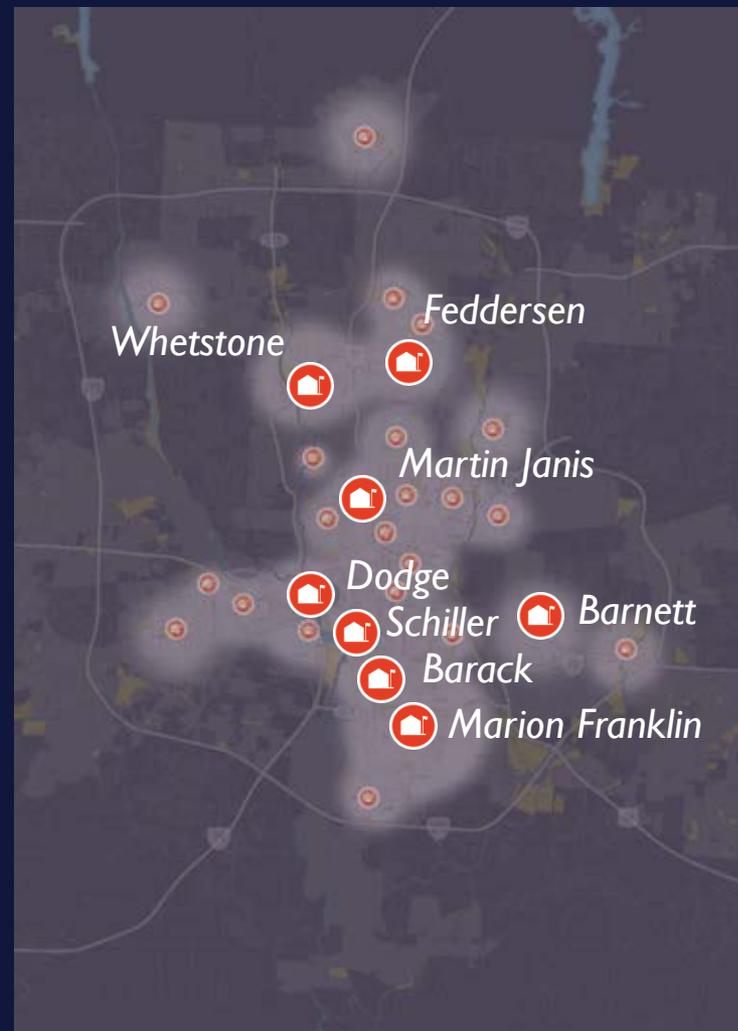
- Allow center-level autonomy to optimize potential
- Introduce **additional programming to attract the variety of age segments and cultures** within each service area
- Coordinate and communicate between centers to **eliminate redundancy of programs** and better satisfy needs of users
- Implement strategic facility management plans
- **Improve marketing efforts** to effectively promote centers



DRAFT RECOMMENDATIONS – Large Centers

Large Centers

- Capitalize on available spaces to **expand programming and bring in more adults and seniors**
- Build on **revenue-generating capabilities** of larger centers to leverage cost recovery for all centers
- Enable center managers to recruit volunteers and adjust staffing levels
- Introduce **maintenance standards** and prioritize improvements
- Provide a **balance of programs for all ages, interests, and cultures**



DRAFT RECOMMENDATIONS – Recreation Centers

Top 3 PROGRAMS that respondent households currently **have a need for**
(as a percent of total responses)

51% **Adult fitness and wellness programs**

50% **Community special events and festivals**

42% **Nature programs and outdoor education**



DRAFT RECOMMENDATIONS – Recreation Programs

Draft Recommendations

- Develop standards to **improve consistency** in program design, delivery, and evaluation
- Track demographic trends and adjust programming or operations to best serve each service area
- Establish **regional approach to service delivery** to eliminate gaps and overlaps, and allow sharing of resources between various centers
- **Avoid duplication in programming**
- Use a more strategic and coordinated approach to programming non-peak hours
- **Enable larger centers to serve as true “community centers.”** Expand select smaller centers to include underserved areas



DRAFT RECOMMENDATIONS – Recreation Programs

Draft Recommendations

- **Expand outdoor programming** to compensate for lack of indoor space, improve visibility of centers, and deter crime
- **Consider theming centers** to include a strong approach to arts, fitness, sports, dance, music, seniors, child care, people with disabilities, gymnastics, and teens
- Track the results of **community surveys** by location to determine programming needs of residents
- **Track program participation**, outcomes, and efficiency on a weekly, monthly and yearly basis
- Develop a true cost of service program that tracks both the direct and indirect costs to provide services
- **Develop more programs for young adults.** Centers are more geared to youth under 16 and/or seniors.



DRAFT RECOMMENDATIONS – Communications

Communications Gap

Most residents learn about programs and activities from...

	City of Columbus	National Average
Departmental Brochure	36%	63%
Friends & Neighbors	50%	41%



DRAFT RECOMMENDATIONS – Communications

Draft Recommendations

- Ensure operating hours and center information on CRPD **website is up-to-date** and accurate
- Use survey data to inform operational decisions, (e.g., allow for operating hours to include weekends Nov through Apr)
- Improve the CRPD brand by distributing **templates for marketing, promotional, and informational material**
- Update the brand for recreation centers. Use upbeat colors, pictures of people having fun in the centers, and customer messages that don't start with the word "no."
- Develop a **social media strategy** to better communicate with the public and monitor its effectiveness
- Allow autonomy in communicating with participants to inform them on program changes, facility closings, or other pertinent information
- Document the level of productivity each center operates and develop a stronger marketing effort in communities where there is excess capacity
- Post the daily schedule of activities in the building on TV monitors near the front desk or with electronic signage at larger centers in the system

NEXT STEPS



BREAK OUT INPUT SESSION

Station 1 - Overall Recommendations

Station 2 - Parks

Station 3 - Multi-Use Trails

Station 4 - Blueways

Station 5 - Aquatics

Station 6 - Recreation Centers

Station 7 - Programming

Station 8 - Communication

NEXT STEPS

- Data and Needs Assessment Refinement
- Recommendations Refinement
- Draft Plan Production
- Website:
parks.columbus.gov

